INTELLIGENCE IN TRANSITION

The Fifth Annual Intelligence Studies Project Symposium
Thursday, March 28, 2019

Philip Bobbitt

Philip Bobbitt is the Herbert Wechsler Professor of Jurisprudence and Director of the Center on National Security at Columbia Law School and Distinguished Senior Lecturer at the University of Texas. He is a Fellow of the American Academy of Arts & Sciences and a former trustee of Princeton University. He has served in all three branches of government, during seven administrations, most recently as a member of the External Advisory Board of the CIA. He has published ten books, chiefly on US constitutional law, nuclear strategy, and the history and evolution of the State. His most recent work is *Impeachment: A Handbook* (with Black, New Edition) (2018).

John P. Carlin

John P. Carlin, former Assistant Attorney General for the US Department of Justice's (DOJ) National Security Division (NSD), chairs Morrison & Foerster's Global Risk + Crisis Management practice and co-chairs the National Security practice, where he advises industry-leading organizations in sensitive cyber- and other national security matters. He is the author of *Dawn of the Code War: America's Battle Against Russia, China, and the Rising Global Cyber Threat*, which provides an inside look into how we combat daily attacks on United States companies, citizens and government. Prior to serving as the DOJ's highest-ranking national security lawyer, Mr. Carlin served as Chief of Staff and Senior Counsel to FBI Director Robert S. Mueller, III. Under his leadership, the NSD launched nationwide outreach across industries to raise awareness of national security, cyber- and espionage threats against US companies and encourage greater C-suite involvement in corporate cybersecurity matters. Mr. Carlin also chairs the Aspen Institute's Cybersecurity and Technology policy program, which provides a cross-disciplinary forum for industry, government, and media to address the rapidly developing landscape of digital threats and craft appropriate policy solutions.

Robert Chesney

Bobby Chesney holds the James Baker Chair and also serves as the Associate Dean for Academic Affairs at the University of Texas School of Law. In addition, he is the Director of the Robert Strauss Center for International Security and Law, a University-wide research unit bridging across disciplines to improve understanding of international security issues.

In 2009, Professor Chesney served in the Justice Department in connection with the Detention Policy Task Force created by Executive Order 13493. He also previously served the Intelligence Community as an associate member of the Intelligence Science Board and as a member of the Advanced Technology Board. In addition to his current positions at the University of Texas, he is a member of the American Law Institute, and a senior editor for the Journal of National Security Law & Policy, and a former non-resident Senior Fellow of the Brookings Institution. He is a co-founder and contributor to Lawfare, the leading source for analysis, commentary, and news relating to law and national security.

Professor Chesney clerked for the Honorable Lewis A. Kaplan of the United States District Court for the Southern District of New York and the Honorable Robert D. Sack of the United States Court of Appeals for the Second Circuit. He then practiced with the firm Davis Polk & Wardwell in New York (litigation), before beginning his academic career with Wake Forest University School of Law. There he received a teacher of the year award from the student body in one year, and from the school's dean in another. In 2008 he came to the University of Texas School of Law as a visiting professor, and then joined UT on a permanent basis in 2009. He became the Associate Dean for Academic Affairs in 2011. Professor Chesney has taught a variety of courses over the years, including Constitutional Law, National Security Law, Evidence, Civil Procedure, and an array of security-related seminars.

Michael Daniel

Michael Daniel serves as the President and CEO of the Cyber Threat Alliance (CTA). CTA's mission is to improve the cybersecurity of the global digital ecosystem by enabling cyber threat information sharing among cybersecurity organizations. Prior to joining CTA, Daniel served from June 2012 to January 2017 as Special Assistant to President Obama and Cybersecurity Coordinator on the National Security Council Staff. In this role, he led the development of national cybersecurity policy and the US government's response to significant cyber incidents. From 1995 to 2012, Daniel worked for the Office of Management and Budget, overseeing the budgets for the US Intelligence Community and other national security programs.

John Demers

John Demers became Assistant Attorney General for National Security on February 22, 2018. In that capacity, he leads the Department of Justice's efforts to combat national security related cyber-crime, terrorism and espionage, to enforce export control and sanctions laws, to use the authorities of the Foreign Intelligence Surveillance Act, and to conduct national security review of foreign investments. In November 2018, Demers was selected to lead the Attorney General's China Initiative, put in place to counter the Peoples Republic of China's persistent and aggressive economic espionage, trade secret theft, hacking and other related crimes.

Prior to rejoining the Department, Demers was Vice President and Assistant General Counsel at The Boeing Company, where he held several senior positions including in Boeing Defense, Space, and Security and as lead lawyer and head of international government affairs for Boeing International.

From 2006 to 2009, Demers served on the first leadership team of the National Security Division, first as Senior Counsel to the Assistant Attorney General and then as Deputy Assistant Attorney General for the Office of Law & Policy. In addition, he has served in the Office of Legal Counsel and the Office of the Deputy Attorney General. From 2010 to 2017, he taught national security law as an adjunct professor at the Georgetown University Law Center. Demers worked in private practice in Boston and clerked for Associate Justice Antonin Scalia of the US Supreme Court and Judge Diarmuid O'Scannlain of the US Court of Appeals for the Ninth Circuit. He graduated from Harvard Law School and the College of the Holy Cross.

Susan M. Gordon

The Honorable Susan (Sue) M. Gordon was sworn in as the fifth Principal Deputy Director of National Intelligence (PDDNI) on August 7, 2017. As PDDNI, Ms. Gordon assists the DNI in leading the Intelligence Community (IC) and managing the ODNI. In particular, she focuses on advancing intelligence integration across the IC, expanding outreach and partnerships, and driving innovation across the Community.

With nearly three decades of experience in the IC, Ms. Gordon has served in a variety of leadership roles spanning numerous intelligence organizations and disciplines. Most recently, Ms. Gordon served as the Deputy Director of the National Geospatial-Intelligence Agency (NGA) from 2015 to 2017. In this role, she helped the director lead the agency and manage the National System of Geospatial Intelligence. She drove NGA's transformation to meet the challenges of a 21st century intelligence agency. She also championed agile governance, recruitment and retention of a diverse workforce, and expansion of geospatial intelligence services to the open marketplace. She is known for her commitment to diversity and inclusion and, to the women and men of the IC.

Prior to her assignment with NGA, Ms. Gordon served for 27 years at the Central Intelligence Agency (CIA), rising to senior executive positions in each of the Agency's four directorates: operations, analysis, science and technology, and support. She joined the CIA in 1980 as an analyst in the Office of Scientific and Weapons Research, and went on to serve as the Director of the Office of Advanced Analytic Tools, Director of Special Activities in the Directorate of Science and Technology, Director for Support, and ultimately in concurrent roles as Director of the Information Operations Center and the CIA Director's senior advisor on cyber. In 1998, she designed and drove the formation of In-Q-Tel, a private, non-profit company whose primary purpose is to deliver innovative technology solutions for the agency and the IC. Ms. Gordon has been recognized for her creative executive leadership through numerous awards, including the Presidential Rank Award at the distinguished level.

Ms. Gordon holds a Bachelor of Science degree in zoology (biomechanics) from Duke University where she was the captain of the Duke Women's Basketball team. She and her husband, Jim, live in Northern Virginia, and have two adult children who have also chosen to serve their country.

Robert L. Hutchings

Robert Hutchings is the Walt and Elspeth Rostow Chair in National Security and Professor of Public Affairs at the Lyndon B. Johnson School of Public Affairs at the University of Texas at Austin, and served as Dean of the LBJ School from 2010 to 2015. Before coming to UT, he was Diplomat in Residence at Princeton University, where he had also served as Assistant Dean of the Woodrow Wilson School of Public and International Affairs and faculty chair of its Master in Public Policy program. During a public service leave from Princeton in 2003-05, he was Chairman of the National Intelligence Council in Washington, DC.

His combined academic and diplomatic career has included service as Fellow and Director of International Studies at the Woodrow Wilson International Center for Scholars, Director for European Affairs with the National Security Council, and Special Adviser to the Secretary of State, with the rank of ambassador. A graduate of the US Naval Academy, he received his PhD from the University of Virginia.

Hutchings is author of four books, including *American Diplomacy and the End of the Cold War,* along with many articles and book chapters on US foreign policy and European affairs. His most recent book, co-edited with Jeremi Suri, is *Foreign Policy Breakthroughs: Cases in Successful Diplomacy* (Oxford, 2015). A new book, co-edited with Gregory Treverton, is *Truth to Power: A History of the U.S. National Intelligence Council* (Oxford, forthcoming 2019); another, entitled *Modern Diplomacy in Practice* and co-edited with Jeremi Suri, is forthcoming from Palgrave Macmillan.

Admiral (Ret.) Bobby Inman

Adm. Bobby R. Inman became an adjunct professor at The University of Texas at Austin in 1987. He was appointed a tenured professor holding the Lyndon B. Johnson Centennial Chair in National Policy in August 2001. He served as interim dean of the LBJ School of Public Affairs in 2005 and again from January 2009 to March 2010. Inman served in the US Navy from November 1951 to July 1982, retiring with the permanent rank of admiral. On active duty he served as director of the National Security Agency and as deputy director of Central Intelligence. After retirement from the Navy, he was chairman and CEO of the Microelectronics and Computer Technology Corporation (MCC) in Austin, Texas, for four years, and chairman, president and chief executive officer of Westmark Systems Inc., a privately-owned electronics industry holding company, for three years. Inman also served as chairman of the Federal Reserve Bank of Dallas from 1987 through 1990. Adm. Inman's primary business activity since 1990 has been investing in startup technology companies, serving as managing director of Gefinor Ventures and Limestone Capital Advisors. He serves as a trustee of the American Assembly and the California Institute of Technology. He is an elected fellow of the National Academy of Public Administration.

Amy McAuliffe

Amy McAuliffe is the chair of the National Intelligence Council (NIC), where she provides intelligence to the US president, military chiefs, and policymakers to help facilitate decisions on national security issues. Prior to her appointment as NIC chair, McAuliffe served in management and leadership roles at the Office of the Director of National Intelligence's president's daily brief staff and the CIA's Office of Middle East and North African Analysis. McAuliffe holds degrees from the University of Notre Dame, American University and the Marine Corps University.

Ellen Nakashima

Ellen Nakashima is a national security reporter for *The Washington Post* and two-time Pulitzer Prize winner. She has written extensively about cyber, intelligence and surveillance issues. In 2018, she and her colleagues won a Pulitzer Prize for coverage of Russia's efforts to influence the outcome of the 2016 presidential election, and of the criminal investigation into potential coordination between Trump associates and Moscow. In 2014, she was part of a team awarded a Pulitzer Prize for reporting on the hidden scope of National Security Agency surveillance and its policy implications. Since joining *The Post* in 1995, Ellen also has written about technology and privacy issues and served as a Southeast Asia correspondent, covering Islamic militant networks, the Indian Ocean tsunami and the SARS outbreak. She has reported on the White House and Virginia politics, and co-authored a biography on Al Gore.

Samantha Ravich

Dr. Samantha Ravich is the chairman of FDD's Center on Cyber and Technology Innovation and its Transformative Cyber Innovation Lab and the principal investigator on FDD's Cyber-Enabled Economic Warfare project. She is also a senior advisor at FDD, serving on the advisory boards of FDD's Center on Economic and Financial Power (CEFP) and Center on Military and Political Power (CMPP). In August 2018, Ravich was appointed to the President's Intelligence Advisory Board (PIAB) and designated to serve as vice chair. She was also appointed in October 2018 to the congressionally-mandated Cyberspace Solarium Commission. Ravich is a defense and intelligence policy and tech entrepreneur. She served as deputy national security advisor for Vice President Cheney, focusing on Asian and Middle East Affairs as well as on counter-terrorism and counter-proliferation. Following her time at the White House, Ravich was the Republican co-chair of the congressionally-mandated National Commission for Review of Research and Development Programs in the United States Intelligence Community. She is advisor on cyber and geo-political threats and trends to numerous technology, manufacturing, and services companies; a managing partner of A2P, a social data analytics firm; and a former non-executive Board member for the publicly listed firm DroneShield (ASX: DRO)

Her book, *Marketization and Democracy: East Asian Experiences* (Cambridge University Press) is used as a basic textbook in international economics, political science, and Asian studies college courses. Ravich is a member of the Council on Foreign Relations and advises the US Intelligence Community and the Department of Defense. She is a frequent keynote speaker on: What Corporate Boards Need to Know

about Cyber Security and Warfare; The Longer-Term Trends in International Security; and the Future of Intelligence Collection and Analysis. Ravich received her PhD in Policy Analysis from the RAND Graduate School and her MCP/BSE from the Wharton School at the University of Pennsylvania.

Stephen Slick

Stephen Slick was appointed in January 2015 as director of The University of Texas at Austin's Intelligence Studies Project and clinical professor at the LBJ School of Public Affairs. Before moving to Austin, he served for 28 years in the CIA's clandestine service, including five assignments abroad. Between 2005 and 2009, he was a special assistant to the president and the senior director for intelligence programs and reform on the staff of the National Security Council. He received a BA from The Pennsylvania State University, a JD from the University of California, Los Angeles, School of Law and a Master in Public Policy degree from Princeton University's Woodrow Wilson School of Public and International Affairs.

Matthew Travis

Matthew Travis serves as the first Deputy Director for the Department of Homeland Security's Cybersecurity and Infrastructure Security Agency (CISA). Mr. Travis served as Deputy Under Secretary for the National Protection and Programs Directorate (NPPD) before the agency became CISA on November 16, 2018. As Deputy Director, he supports the CISA Director in overseeing the Cybersecurity Division, the Infrastructure Security Division, the National Risk Management Center, and the Emergency Communications Division. His operational support responsibilities are to ensure a holistic approach to critical infrastructure protection across physical and cyber risks activities.

Prior to joining CISA in March 2018, Mr. Travis served as vice president of homeland security for Cadmus, a security and resiliency professional services firm supporting clients throughout the homeland security enterprise. In 2010, he co-founded Obsidian Analysis, Inc., a homeland security consultancy. Obsidian was acquired by Cadmus in 2016. In both companies, Mr. Travis served as a senior facilitator of national preparedness exercises in support of FEMA and the National Exercise Program. He also directed all program support for National Level Exercise 2012, the first national cybersecurity exercise.

Previously, Mr. Travis served as president of the information security company Detica, Inc. and, before that, vice president at DFI International, where he was instrumental in creating the homeland security practice that supported CISA and its Office for Bombing Prevention.

From 1991 to 1998, Mr. Travis served as an officer in the US Navy. He initially served aboard the guided missile frigate USS CARR (FFG 52) as the Engineering Auxiliaries Officer. Aboard CARR, he also served as maritime interdiction boarding officer in the Northern Red Sea following Operation DESERT STORM. Mr. Travis then served a tour as White House Liaison to the Secretary of the Navy and was also a White House Military Aide.

Mr. Travis is originally from Terre Haute, Indiana. He is a 1991 graduate of the University of Notre Dame and holds a Master's in National Security Studies from Georgetown University.

Michelle Van Cleave

Michelle Van Cleave served as the National Counterintelligence Executive under President George W. Bush. As the first statutory head of US counterintelligence, she was responsible for leading and integrating the counterintelligence activities of the FBI, CIA, the military services and other federal organizations. She previously held senior staff positions in the Congress (including staff director, Senate Judiciary Subcommittee on Technology, Terrorism and Government Information; Minority Counsel, House Science, Space and Technology Committee; and professional staff member, House Appropriations Subcommittee on Foreign Operations), at the Pentagon coordinating homeland defense policy in the immediate aftermath of 9/11, and in the White House Science Office where she served as Assistant Director and General Counsel under Presidents Ronald Reagan and George H.W. Bush. A lawyer and consultant in private life, she is a principal with the Jack Kemp Foundation, helping to establish and manage programs to develop, engage and recognize exceptional leaders.

Ms. Van Cleave holds MA and BA degrees in International Relations from the University of Southern California (USC), and a JD from the USC School of Law. She sits on the Boards of Directors of the Jamestown Foundation and the Association of Former Intelligence Officers. She is a member of the bar associations of the State of California and the District of Columbia, an honorary lifetime member of the Professional OPSEC Society of America, and a 2003 recipient of the Medal for Outstanding Public Service from the Secretary of Defense.

Dennis Wilder

Dennis Wilder is former Special Assistant to the President and Senior Director for East Asian Affairs at the National Security Council (2005-2009). He is currently a Professor of Practice in Georgetown University's School of Foreign Service and Managing Director of Georgetown's Initiative for US-China Dialogue on Global Issues.

Professor Wilder served during the Obama Administration as the Senior Reviewer of the President's daily intelligence briefing. From 1995 until 2005, he served as the Chief of China analytic studies in the Directorate of Intelligence and was awarded the Director's Award by George Tenet. Professor Wilder was also a Visiting Fellow at the John L. Thornton China Center at the Brookings Institution in Washington, DC.

Professor Wilder received his Master of Science in Foreign Service degree from Georgetown University. He also received a Rosenthal Fellowship in International Relations in 1979 to work on the East Asian Subcommittee of the Senate Foreign Relations Committee, chaired by Senator John Glenn. He was also a recipient of a European Union Distinguished Visitors Grant. He is a graduate of the Yale-in-China Program at New Asia College, Chinese University of Hong Kong. Professor Wilder served overseas in the US Consulate-General in Hong Kong from 1992 to 1995.